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56 YEARS

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## **2020 Year in Review: Pete Doucet, C.E. Floyd Company, Inc.**

December 25, 2020 - Spotlights

Pete Doucet  
Director of MA Operations  
C.E. Floyd Company, Inc.

What was the most difficult part of working during the pandemic of 2020? We've experienced many challenges throughout the pandemic of 2020 but if I had to pick one, it's been our inability to hold in-person subcontractor Lean meetings. That weekly meeting time allowed us to increase our accountability with subs by making schedule commitments visually on our Lean boards. In March, we eliminated in-person meetings and quickly adjusted our 6-week planning approach to a virtual platform. We did this by increasing subcontractor communication, issuing weekly work plan follow-ups and building 6-week look ahead schedules vs. 3 weeks. This process kept our project teams looking ahead despite the unknowns of COVID-19.

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